

# Integrating Citizens and Technology in China's Smart Cities

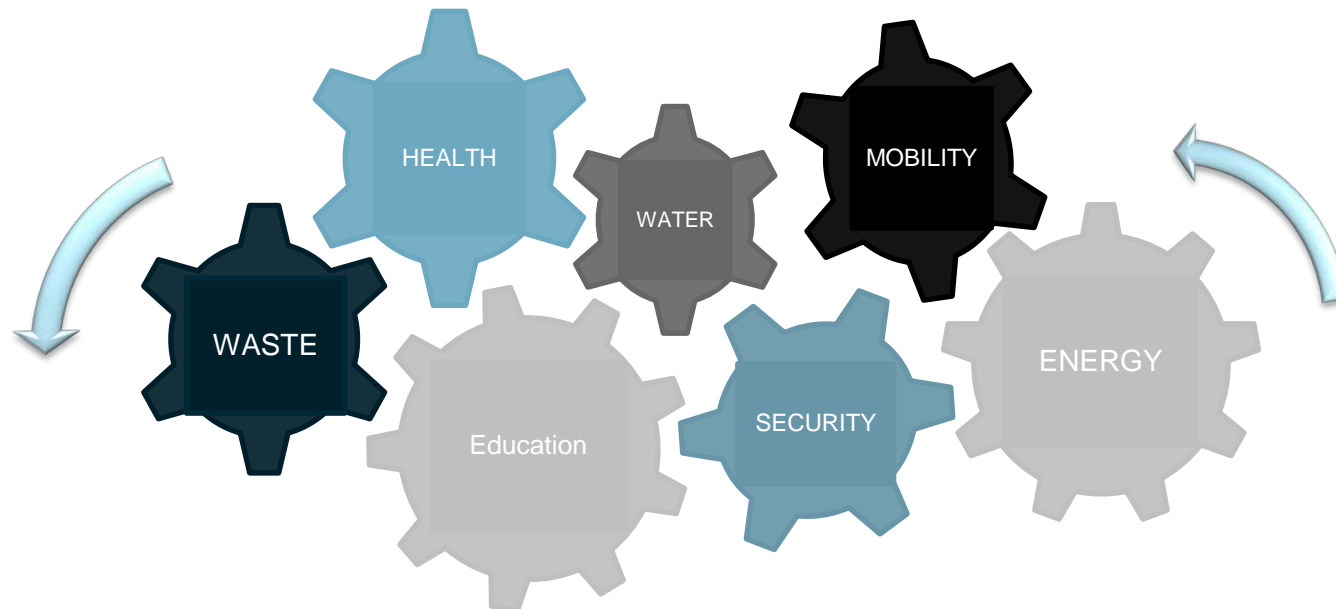
---

Guo BAI  
China Institute, Fudan University

## A Systemic Project Needs Central Coordination

---

- A capable and neutral central coordinator is indispensable for the success of smart city projects.
- In China, that role has been taken mostly by governments of different levels, or SoEs that represent governments.



# Ambitious plans for the development of smart cities in China



Up to end of 2015:

- China's Ministry of Construction has chosen 290 cities and districts as pilot smart cities;
- More than 500 cities or districts have planned or start to implement smart city project;
- Total investment in the coming 10 years is estimated to be trillions.

## Why so keen on developing smart cities?

---



**Rapid urbanization:**  
From 56.1% in 2015 to 60% in 2020;  
More than 10 million migrants per year.



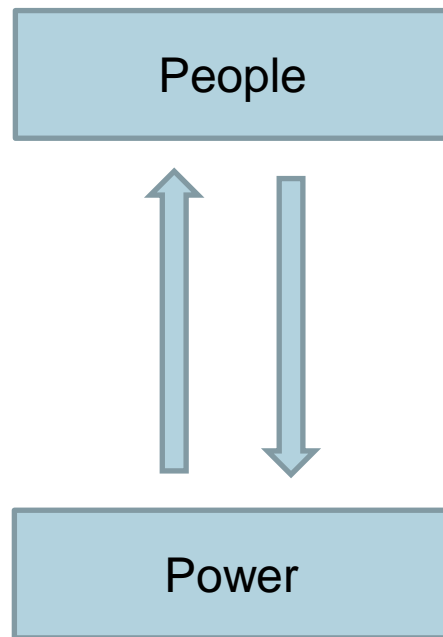
**Need for new growth point:**  
Bottleneck of extensive growth mode;  
Demographic change.



**Political Legitimacy:**  
In the coming five years,  
China aims to pursue innovative,  
coordinated, green, open  
and shared developments.

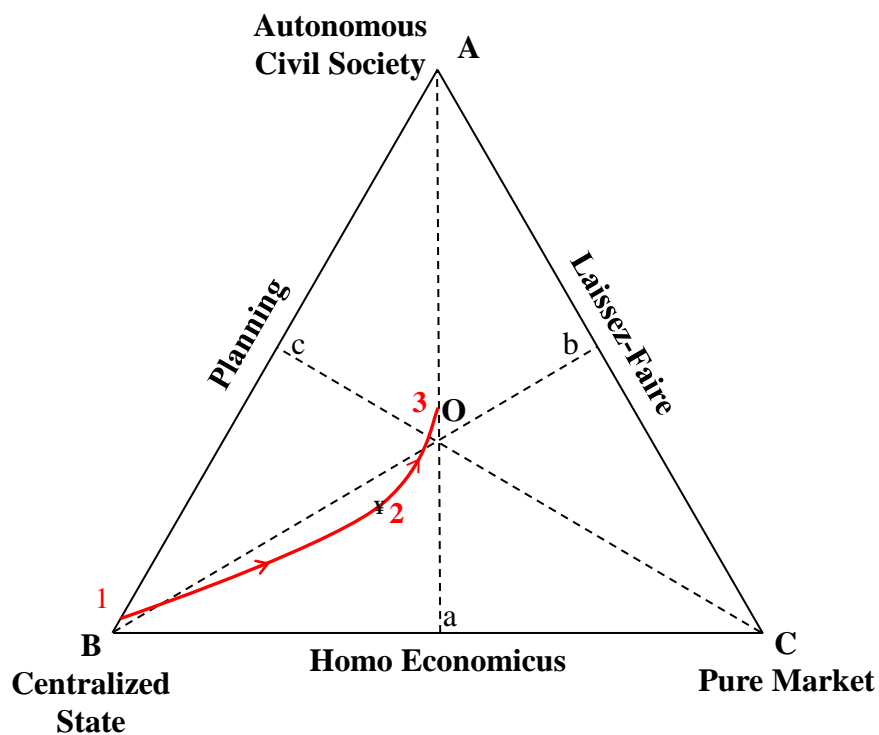
## The Peculiarities of China's Political System

---



- Confucius: Governing is not exerting power but showing “ren” 仁 to the people;
- People are the ultimate source of sovereignty but “governing for the people” is more emphasized;
- Political legitimacy of the state is not based on procedural justice, but the provision of basic welfare for the general public.

## Greater citizen participation is enabled by smart technologies



### Real Democracy:

- Public goods have to be integrated with citizens' aspiration;
- Direct intervention of citizens through interactions with local bureaucrats;
- Timely responses and adjustment from local bureaucrats;
- Real-time supervision of bureaucratic performance by civil society.



# State Council on mobile phones





# Smart governance applications in Hangzhou

社区网格化管理系统 - [莲花社区住户分布图]

系统功能 信息采集 辖区地图 查询浏览 智能联动设置 实用工具 关闭退出

刷新地图 小区住户分布 关闭窗口

社区选择 莲花社区 社区地图

社区简介  
社区地址: 双鸭山市宝山区  
社区负责人: 李勇其  
负责人电话: 04694621122

小区列表

小区名称	负责人	联系电话
第一网格	赵本山	046952511211
第二网格	宋祖英	0468521211221
第三网格	宋丹丹	0469256565661



当前登陆: 系统管理员 软件开发: 久龙软件 手机: 13695896059 QQ: 582115148 邮件: 582115149@qq.com



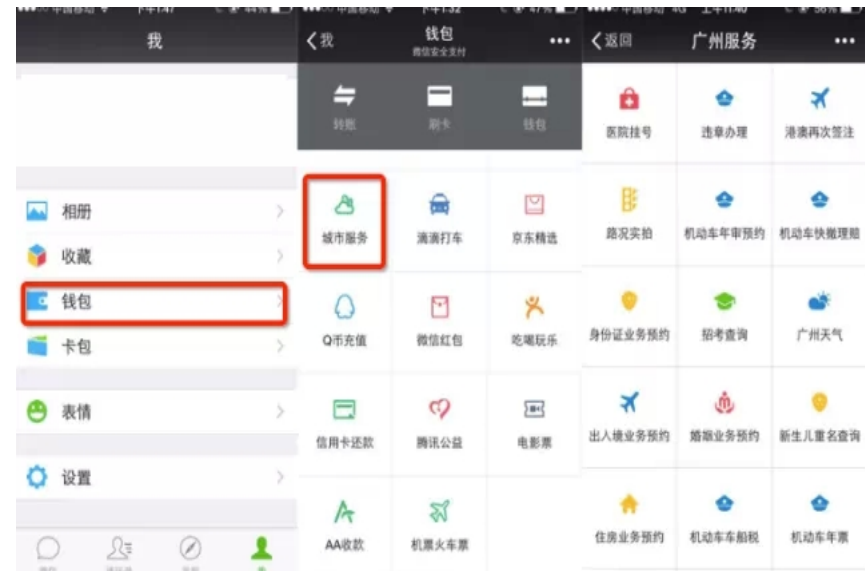
- 我来爆料 (I Report)
- 找找车位 (Find Parking)
- 每日一题 (Daily Quiz)
- 便民服务 (Public Service)
- 找找公厕 (Find Public Toilet)
- 城管动态 (Urban Management Dynamic)
- 机构分布 (Institution Distribution)

# Internet companies are fighting for market share



Alibaba

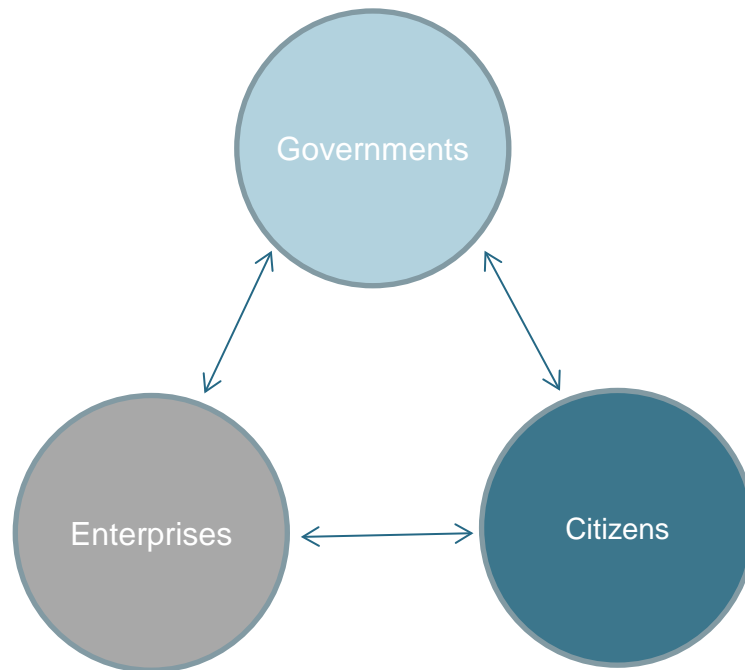
Vs.



Tencent

## Better local governance relies on the collaborations among governments, enterprises, and citizens

---



### What need to be done:

- Theoretical guidelines for developing “real democracy”;
- Better organizational framework for developing inter-organizational, inter-sectorial collaborations;
- Trainings on local bureaucrats technical and more importantly, “human” skills in leveraging smart technologies to interact with citizens and address their needs in everyday life.

**Thank you!**

---

Guo BAI  
**China Institute, Fudan University**